



DEPARTMENT OF THE NAVY  
BUREAU OF MEDICINE AND SURGERY  
2300 E STREET NW  
WASHINGTON DC 20372-5300

IN REPLY REFER TO  
BUMEDINST 5450.165B CH-2  
BUMED-M09  
15 Jun 2011

BUMED INSTRUCTION 5450.165B CHANGE TRANSMITTAL 2

From: Chief, Bureau of Medicine and Surgery  
To: All Navy Medicine Regional Commanders

Subj: OFFICES OF THE SURGEON GENERAL AND CHIEF, BUREAU OF MEDICINE  
AND SURGERY ORGANIZATION

Encl: (1) Revised Pages 5-8 and new pages 9 and 10 of enclosure (1) to the basic instruction

1. Purpose. To realign Navy Medical Support Command under Bureau of Medicine and Surgery and update the Echelon – Chain of Command listing.
2. Action. Remove page 5-8 of enclosure (1) to the basic instruction and replace with enclosure (1) of this change transmittal.
3. Retain. For record purposes, keep this change transmittal in front of the basic instruction.

  
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## **Command and Control Activities**

1. Bureau of Medicine and Surgery. Echelon 2 headquarters activity located at 2300 E Street, NW, Washington, DC 20372-5300. Provides policy oversight and command and control over all Navy Medicine.

a. Command Relationships. Command is central to all military actions, and unity of command is central to unity of effort. Inherent in command is the authority that a military commander lawfully exercises over subordinates in assigning missions and expecting accountability for attainment. Although commanders may delegate authority to accomplish missions, they may not absolve themselves of the responsibility for mission attainment. Commanders have staff to assist them in the decision-making and execution process. The staff is an extension of the commander: its sole function is command support. "Staff channel" is a term used to describe the channel by which staff officers contact their counterparts at higher, adjacent, and subordinate headquarters. These staff-to-staff contacts are for coordination and cooperation only. Higher headquarters staff officers exercise no independent authority over subordinate staffs.

b. Navy Medicine Region Commands. There are four Echelon 3 Regional Commands: Navy Medicine East, Navy Medicine West, Navy Medicine National Capital Area, and Navy Medicine Support Command. Flag-level officers, as Navy Medicine Regional Commanders, serve as single points of reference for all Navy Medicine health care and support services. Navy Medicine Regional Commanders exercise fiscal oversight of subordinate commands. Navy Medicine West, East, and National Capital Area provide execution of medical, dental, and other health care services to their regional area of responsibility in an efficient and effective manner. Navy Medicine Support Command (NMSC) ensures effective execution of support services and exercises command and fiscal oversight of subordinate commands. Navy Medicine Regional Commanders report directly to the Chief, Bureau of Medicine and Surgery.

c. Non-Regional Echelon 3 Commands Reporting Directly to Bureau of Medicine and Surgery. There are three Non-Regional Echelon 3 Commands that report directly to the Bureau of Medicine and Surgery: Naval Medical Research Center (NMRC), Naval Medical Logistics Command (NMLC), and Navy Medicine Information Systems Support Activity (NAVMISSA). These commands provide execution of medical research, medical logistical, and medical information support services in support of the Bureau of Medicine and Surgery and Regional Commands. Non-Regional Echelon 3 Commands report directly to the Deputy Chief, Bureau of Medicine and Surgery. Formerly aligned under NMSC, these commands will continue to receive the following support services from NMSC:

- Compliance review of Command special programs
- Health Insurance Portability and Accountability Act/Privacy Program oversight
- Base Realignment and Closure manpower coordination
- Civilian Drug Free Workplace Program review
- Command Individual Augmentation coordination

- Plan Operations Medical Intelligence function
- “Fit to Fill” oversight and compliance
- Manning document review
- Facilities Management
- Regional Information Systems Officer support
- Resource Management and Accountability functions
- Safety Program Management
- Occupational Health Program Management
- Planning and Performance Monitoring
- Data Quality Management Control Program
- Executive Research Advisory Board support
- Wounded, Ill, and Injured Champion for Surveillance Domain
- Lean Six Sigma Program
- Command Evaluation Program
- Hotline Program

As it pertains to the sourcing Individual Augmentee, Temporary Additional Duty, and Health Services Augmentation Program requirements, NMSC will retain the authority to task all commands formerly under its purview (i.e., Naval medical Logistics Command, Naval Medical Research Command, and Navy Medicine Information Systems Support Activity, and their respective sub-UIC). Should an NMSC-tasked command determine it cannot support the tasking, it must submit a reclama in accordance with the BUMED Individual Augmentation business rules. The routing process for the reclama will be as follows: (1) NMSC (for first endorsement); (2) BUMED Chief of Staff (for endorsement); (3) Director or Deputy Director BUMED M3/5, Contingency Support for final disposition.

The following support services will transition to BUMED:

- Awards board (Meritorious Service Medal and above)
- Correspondence control and tracking
- Enterprise Knowledge Management (eKM) tasking and tracking
- Commanding Officer Fitness Reports
- Fitness Reports and Evaluation Program review
- Civilian Recognition Program
- Judge Advocate General functions
- Enlisted Matters
- Monthly Performance Metrics
- Diversity Program compliance review
- Navy Retention and Career Development review
- Annual review of Mission, Functions, and Tasks Statements
- Billet Change Request review
- Manning Advocacy (Detailer/Placement Officer)
- Security Manager Support

Commercial Activities annual review  
Fraud, Waste, Mismanagement Program review  
Investigations outside the scope of the Commanding Officer  
Navy and Navy Medicine Inspector General (IG) report review and monitoring of  
Interim Status Reviews (ISRs)

Echelon    Chain of Command

- 1      Chief of Naval Operations
  
- 2      Chief, Bureau of Medicine and Surgery
  
- 3      Commander Navy Medicine East, Portsmouth, VA
- 4      Commander, Naval Medical Center, Portsmouth, VA
- 4      Commanding Officer, Naval Hospital, Pensacola, FL
- 4      Commanding Officer, Naval Hospital, Jacksonville, FL
- 4      Commanding Officer, Naval Health Clinic Corpus Christi, TX
- 4      Commanding Officer, Naval Hospital, Beaufort, SC
- 4      Commanding Officer, Naval Health Clinic, Charleston, SC
- 4      Commanding Officer, Naval Health Clinic, Cherry Point, NC
- 4      Commanding Officer, Naval Hospital, Camp Lejeune, NC
- 4      Commanding Officer, Federal Health Care Center, Great Lakes, IL
- 4      Commanding Officer, Naval Health Clinic New England, Newport, RI
- 4      Commanding Officer, U.S. Naval Hospital Naples, Italy
- 4      Commanding Officer, U.S. Naval Hospital Sigonella, Italy
- 4      Commanding Officer, U.S. Naval Hospital Guantanamo Bay, Cuba
- 4      Commanding Officer, U.S. Naval Hospital Rota, Spain
  
- 3      Commander, Navy Medicine West, San Diego, CA
- 4      Commander, Naval Medical Center, San Diego, CA
- 4      Commanding Officer, Naval Hospital, Twentynine Palms, CA
- 4      Commanding Officer, Naval Hospital, Lemoore, CA
- 4      Commanding Officer, Naval Hospital, Oak Harbor, WA
- 4      Commanding Officer, Naval Hospital, Camp Pendleton, CA
- 4      Commanding Officer, Naval Hospital, Bremerton, WA
- 4      Commanding Officer, Naval Health Clinic, Pearl Harbor, HI
- 4      Commanding Officer, U.S. Naval Hospital, Guam
- 4      Commanding Officer, U.S. Naval Hospital, Yokosuka, Japan
- 4      Commanding Officer, U.S. Naval Hospital, Okinawa, Japan
- 4      Commanding Officer, Naval Dental Center, Camp Pendleton, CA
- 4      Commanding Officer, U.S. Naval Dental Center, Okinawa, Japan

Echelon    Chain of Command

- 3    Commander, Navy Medicine National Capital Area, Bethesda, MD
- 4    Commander, National Naval Medical Center, Bethesda, MD (Administrative Control only. Operational Control to the Joint Task Force National Capital Region Medical)
- 4    Commanding Officer, Naval Health Clinic, Annapolis, MD
- 5    Clinic Director, Branch Health Clinic Willow Grove, PA
- 5    Clinic Director, Branch Health Clinic Philadelphia Naval Shipyard
  
- 5    Officer in Charge, Branch Health Clinic Lakehurst, Lakehurst, NJ
- 5    Officer in Charge, Branch Health Clinic Earle, Earle, NJ
- 5    Clinic Director, Mechanicsburg, Mechanicsburg, PA
  
- 4    Commanding Officer, Naval Health Clinic, Quantico, VA
- 5    Clinic Director, Branch Health Clinic, Washington Navy Yard, Anacostia, MD
- 5    Clinic Director, Branch Health Clinic, Sugargrove, VA
- 5    Clinic Director, Branch Health Clinic, Arlington Annex, Arlington, VA
- 4    Commanding Officer, Naval Health Clinic, Patuxent River, MD
- 5    Officer in Charge, Branch Health Clinic Dahlgren, Dahlgren, MD
- 5    Officer in Charge, Branch Health Clinic Indian Head, Indian Head, MD
- 5    Clinic Director, Branch Health Clinic Washington, Andrews Air Force Base, MD
  
- 3    Commander, Navy Medicine Support Command, Jacksonville, FL  
(Officer in Charge, Navy Medicine Support Command Detachment, Military Medical Support Office, Great Lakes, IL)
- 4    Commanding Officer, Naval Medicine Manpower, Personnel, Training and Education Command, Bethesda, MD
- 5    Commanding Officer, Naval School of Health Sciences, Portsmouth, VA
- 5    Commanding Officer, Naval School of Health Sciences, San Diego, CA  
(Officer in Charge, Naval School of Health Sciences, San Diego Detachment, Academy of Health Sciences, Fort Sam Houston, TX)  
(Officer in Charge, Naval School of Health Sciences, San Diego Detachment, Sheppard AFB, Wichita Falls, TX)
- 5    Commanding Officer, Naval Hospital Corps School, Great Lakes, IL
- 5    Commanding Officer, Naval Operational Medicine Institute, Pensacola, FL  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Naval Aerospace Medicine Institute, Pensacola, FL)  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Naval Undersea Medical Institute, Groton, CT)  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Surface Warfare Medicine Institute, San Diego, CA)  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Navy

Echelon Chain of Command

- Expeditionary Medical Training Institute, Camp Pendleton, CA)  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Navy Special  
Operation Medicine Training Institute, Fort Bragg, NC)  
(Officer in Charge, Naval Operational Medicine Institute Detachment, Naval Survival  
Training Institute, Pensacola, FL)  
Commanding Officer, Navy Medical Training Command, Fort Sam Houston, TX
- 4 Commanding Officer, Navy and Marine Corps Public Health Center, Portsmouth, VA  
(Officer in Charge, Navy and Marine Corps Public Health Center Detachment,  
Bethesda, MD)
- 5 Commanding Officer, Navy Drug Screening Lab, Jacksonville, FL
- 5 Commanding Officer, Navy Drug Screening Lab, Great Lakes, IL
- 5 Commanding Officer, Navy Drug Screening Lab, San Diego, CA
- 5 Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 2,  
Norfolk, VA
- 5 Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 5, San  
Diego, CA
- 5 Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 6, Pearl  
Harbor, HI
- 5 Officer in Charge, Naval Entomology Center of Excellence, Jacksonville, FL
- 5 Officer in Charge, Naval Dosimetry Center, Bethesda, MD
- 5 Officer in Charge, Navy Central HIV Program Bethesda, MD
- 3 Commanding Officer, Naval Medical Logistics Command, Fort Detrick, MD  
(Officer in Charge, Naval Medical Logistics Command Detachment Pirmasens,  
Germany)
- 4 Commanding Officer, Naval Ophthalmic Support and Training Activity,  
Yorktown, VA
- 4 Commanding Officer, Navy Expeditionary Medical Support Command,  
Williamsburg, VA
- 3 Commanding Officer, Naval Medical Research Center, Silver Spring, MD
- 4 Commanding Officer, U.S. Naval Medical Research Unit No. 2, Pacific, Pearl  
Harbor, Hawaii
- 4 Commanding Officer, U.S. Naval Medical Research Unit No. 3, Cairo, Arab  
Republic of Egypt
- 4 Commanding Officer, U.S. Naval Medical Research Center Unit No. 6, Lima, Peru
- 4 Commanding Officer, Naval Health Research Center, San Diego, CA  
(Officer in Charge, Naval Health Research Center Detachment, Naval Aerospace  
Medical Research Laboratory, Pensacola, FL)

Echelon   Chain of Command

- 4     Commanding Officer, U.S. Naval Medical Research Unit San Antonio, TX
- 4     Commanding Officer, U.S. Naval Medical Research Unit Dayton, OH
- 4     Commanding Officer, Naval Submarine Medical Research Laboratory, New London,  
Groton, CT
  
- 3     Commanding Officer, Navy Medicine Information Systems Support Activity,  
San Antonio, TX