BUMED INSTRUCTION 5450.165C

From: Chief, Bureau of Medicine and Surgery

Subj: CHIEF, BUREAU OF MEDICINE AND SURGERY ORGANIZATION

Ref: (a) OPNAVINST 5430.48E
     (b) OPNAVINST 5450.215D

Encl: (1) Command and Control Activities

1. **Purpose.** To describe Chief, Bureau of Medicine and Surgery (BUMED) and subordinate command relationships as outlined in enclosure (1).

2. **Scope.** This instruction applies to all Budget Submitting Office 18 activities.

3. **Cancellation.** BUMEDINST 5450.165B.

4. **Policy**
   a. The Navy Surgeon General (N093) is an Office of the Chief of Naval Operations (OPNAV) principal official and serves an additional duty as Chief, BUMED per references (a) and (b). Authority and responsibility are derived from statutory authority as assigned by the Secretary of the Navy (SECNAV) via Chief and Vice Chief of Naval Operations.
   
   b. Chief, BUMED will continue to provide guiding principles and overarching policies for Navy Medicine, as well as exercise command and control authority. Navy Medicine echelon 3 commanders are charged with governance within their defined geographic or functional areas of responsibility and delegated day-to-day operational control and resource execution authority.
   
   c. Organizational structure changes are only authorized by Chief, BUMED.

5. **Responsibilities**
   a. Navy Medicine echelon 3 commanders have responsibility for reviewing their organizational structure and functions; initiating necessary changes to achieve maximum efficiency; avoiding fragmentation and layering; consolidating functions; and assuring program priorities following current needs and availability of resources.
   
   b. Chief, BUMED must approve all Navy Medicine echelon 3 organizational changes.
   
   c. The Executive Director, BUMED is the point of contact and coordinating authority for all change requests.
d. The Secretariat (BUMED-M09B3) is responsible for maintaining this BUMED instruction, providing administrative assistance to codes as necessary, and reviewing proposed changes for format and content.

6. **Action.** Navy Medicine echelon 3 commanders ensure familiarization and organizational alignment with this instruction.

7. **Records.** Records created as a result of this instruction, regardless of media and format, must be managed per SECNAV M-5210.1 of January 2012.

8. **Review and Effective Date.** Per OPNAVINST 5215.17A, this instruction will be reviewed annually on the anniversary of its effective date to ensure applicability, currency, and consistency with Federal, Department of Defense, SECNAV, and Navy policy and statutory authority using OPNAV 5215/40, Review of Instruction. This instruction will automatically expire 5 years after effective date unless reissued or canceled prior to the 5-year anniversary date, or an extension has been granted.

C. FORREST FAISON III

Releasability and distribution:
This instruction is cleared for public release and is available electronically only via the Navy Medicine Web site: [http://www.med.navy.mil/directives/Pages/BUMEDInstructions.aspx](http://www.med.navy.mil/directives/Pages/BUMEDInstructions.aspx).
COMMAND AND CONTROL ACTIVITIES

1. Bureau of Medicine and Surgery. Echelon 2 headquarters which provides policy oversight and command and control over all Navy Medicine.

   a. Command Relationships. Command is central to all military actions, and unity of command is central to unity of effort. Inherent in command is the authority that a military commander lawfully exercises over subordinates in assigning missions and expecting accountability for attainment. Commanders may delegate authority to accomplish missions; however, they may not absolve themselves of the responsibility for mission attainment. Commanders have staff to assist them in the decision-making and execution process. The staff is an extension of the commander. The sole function is command support. “Staff channel” is a term used to describe the channel by which staff officers contact their counterparts at higher, adjacent, and subordinate headquarters. These staff-to-staff contacts are for coordination and cooperation only. Higher headquarters staff officers exercise no independent authority over subordinate staffs.

   b. Navy Medicine Echelon 3 Commands. Navy Medicine echelon 3 commanders report directly to the Chief, BUMED. Flag-level officers, as Navy Medicine echelon 3 commanders, serve as single points of reference for all Navy Medicine health care and support services. Navy Medicine echelon 3 commanders exercise fiscal oversight of subordinate commands. There are three echelon 3 commands:

      (1) Navy Medicine East.

      (a) Exercises administrative command over echelon 4 commands under their area of responsibility.

      (b) Provides execution of medical, dental, and other health care services throughout the regional area of responsibility in an efficient and effective manner.

      (2) Navy Medicine West.

      (a) Exercises administrative command over echelon 4 commands under their area of responsibility.

      (b) Provides execution of medical, dental, and other health care services throughout the regional area of responsibility in an efficient and effective manner.

      (3) Navy Medicine Education, Training, and Logistics Command (NMETLC).

      (a) Provides administrative oversight of the education and training mission for Navy Medicine and exercises administrative command over the Naval Medical Logistics Command (NAVMEDLOGCOM), which functions as an echelon 4 command.

Enclosure (1)
(b) Fiscal oversight of NAVMEDLOGCOM will be executed via the Field Support Activities Comptroller BUMED-M85, under Assistant Deputy Chief, Financial Management (BUMED-M8). The Field Support Activities Comptroller also supports the NMETLC Commander.

c. Commands Reporting Directly to BUMED. The Commanding Officer (CO), NAVMEDLOGCOM serves as BUMED–M46 (Logistics Execution) reporting directly to Deputy Chief, Fleet Support and Logistics (BUMED-M4). BUMED-M46 responsibilities are concurrent with responsibilities of command of NAVMEDLOGCOM. These responsibilities are outlined in this enclosure and listed in paragraphs 1c(1) and 1c(2). The CO, NAVMEDLOGCOM will also be assigned additional duties as Special Advisor to the Chief, BUMED for Medical Logistics.

(1) The CO, NAVMEDLOGCOM in the role as BUMED-M46 on the BUMED staff is responsible for:

- Navy Medicine Logistics Execution
- Senior Contracting Official
- Property Management Office
- Picture Archive Communication Program Management
- Medical Device Cyber Security Program Management
- Service Requirements Review Board Program Manager
- Compliance review of command special programs
- Expeditionary Medical Logistics Program Management
- Field Operating Agency for Vaccinations (Logistics)

(2) The CO, NAVMEDLOGCOM is responsible for:

- Delegated head contracting authority for BUMED
- Acquisition /Contract law
- Operational and expeditionary forces support
- New construction ship outfitting (medical or dental)
- Medical equipment and logistics solutions-brick and mortar facility support
- Biomedical equipment operations
- Enterprise contracting execution
- Navy senior service representative
- Logistics business systems
- Logistics Support Training Program Management and Delivery
- Immediate Superior In Command for Naval Ophthalmic Support and Training Activity
- Immediate Superior in Command for Navy Expeditionary Medical Support Command
d. NAVMEDLOGCOM receives the following support services from BUMED headquarters:

- Fiscal law and labor law consultation
- Resource management & accountability functions (field support activity comptroller)
- Civilian Equal Employment Opportunity Program
- Labor and employment relations
- Human Resource office programs
- Government Purchase Card Program
- Government Travel Card Program

e. The following support services will be provided to NAVMEDLOGCOM from NMETLC:

- Awards Board (Meritorious Service Medal and above)
- Alcohol and Drug Abuse Prevention and Control (including Urinalysis/ADD)
- Correspondence control and tracking
- Enterprise Knowledge Management (eKM) tasking and tracking
- Commanding Officer Fitness Reports
- Command Management Equal Opportunity Program
- Regional Information Systems officer support
- Fitness Reports and Evaluation Program review
- Civilian Personnel Management/Recognition Program
- Judge Advocate functions and Military Justice
- Enlisted Matters
- Command Government Ethics Program
- Navy Voting Assistance Program
- Off Duty Employment Program
- Navy Family Ombudsman
- Independent Duty Hospital Corpsman Program
- Forms and Records Management Program
- Command Career Counselor
- Health promotion and wellness
- Physical Readiness Program
- Monthly performance metrics
- Diversity Program compliance review
- Navy retention and career development review
- Annual review of mission, functions, and tasks statements
- Total Force management/billet change request review
- Manning Advocacy (Detailer or placement officer)
- Security Manager support
- Emergency Management
- Commercial Activities annual review
- Fraud, Waste, Mismanagement Program review
Investigations outside the scope of the commanding officer  
Memorandums of Understanding/Support Agreements Review  
Interim Status Reviews  
Command individual augmentation coordination  
Manning document review  
Lean Six Sigma Program  
Facilities management  
Safety Program management  
Occupational Health Program management  
Hotline Program/Anti-Fraud Program  
Plan operations medical intelligence function  
Navy and MED IG compliance reviews (including special command programs)  
DoD and Navy Audit Service compliance reviews  
Civilian Drug Free Workplace Program review  
Civilian/Military Education and Training Programs  
Medical Readiness and Deployment Health Programs  
Antiterrorism/Force Protection Program Management

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<th>Chain of Command</th>
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<tr>
<td>1</td>
<td>Chief of Naval Operations</td>
</tr>
<tr>
<td>2</td>
<td>Chief, Bureau of Medicine and Surgery</td>
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<tr>
<td>3</td>
<td>Commander, Navy Medicine East, Portsmouth, VA</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Medical Center, Portsmouth, VA</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Hospital, Pensacola, FL</td>
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<td>4</td>
<td>Commanding Officer, Naval Hospital, Jacksonville, FL</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic Corpus Christi, TX</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Hospital, Beaufort, SC</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic, Charleston, SC</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic, Cherry Point, NC</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Hospital, Camp Lejeune, NC</td>
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<tr>
<td>4</td>
<td>Commanding Officer, James A. Lovell Federal Health Care Center, Great Lakes, IL</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic New England, Newport, RI</td>
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<tr>
<td>4</td>
<td>Commanding Officer, U.S. Naval Hospital Naples, Italy</td>
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<tr>
<td>4</td>
<td>Commanding Officer, U.S. Naval Hospital Sigonella, Italy</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic, Annapolis, MD</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic, Quantico, VA</td>
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<tr>
<td>4</td>
<td>Commanding Officer, U.S. Naval Hospital Guantanamo Bay, Cuba</td>
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<tr>
<td>4</td>
<td>Commanding Officer, U.S. Naval Hospital Rota, Spain</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Health Clinic, Patuxent River, MD</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Walter Reed National Military Medical Center (Navy), Bethesda, MD</td>
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Echelon | Chain of Command
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4 | Commanding Officer, Naval Dental Center, Camp Lejeune, NC
4 | Commanding Officer, Navy and Marine Corps Public Health Center, Portsmouth, VA (Officer in Charge, Navy and Marine Corps Public Health Center Detachment, Bethesda, MD)
5 | Commanding Officer, Navy Drug Screening Lab, Jacksonville, FL
5 | Commanding Officer, Navy Drug Screening Lab, Great Lakes, IL
5 | Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 2, Norfolk, VA
5 | Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 5, San Diego, CA
5 | Officer in Charge, Navy Environmental & Preventive Medicine Unit No. 6, Pearl Harbor, HI
5 | Officer in Charge, U.S. Navy Environmental & Preventive Medicine Unit No. 7, Rota, Spain
5 | Officer in Charge, Naval Entomology Center of Excellence, Jacksonville, FL
5 | Officer in Charge, Naval Dosimetry Center, Bethesda, MD
5 | Officer in Charge, Navy Bloodborne Infection Management Center, Bethesda, MD
3 | Commander, Navy Medicine West, San Diego, CA
4 | Commanding Officer, Naval Medical Center, San Diego, CA
4 | Commanding Officer, Naval Hospital, Twentynine Palms, CA
4 | Commanding Officer, Naval Hospital, Lemoore, CA
4 | Commanding Officer, Naval Hospital, Oak Harbor, WA
4 | Commanding Officer, Naval Hospital, Camp Pendleton, CA
4 | Commanding Officer, Naval Hospital, Bremerton, WA
4 | Commanding Officer, Naval Health Clinic, Pearl Harbor, HI
4 | Commanding Officer, U.S. Naval Hospital, Guam
4 | Commanding Officer, U.S. Naval Hospital, Yokosuka, Japan
4 | Commanding Officer, U.S. Naval Hospital, Okinawa, Japan
4 | Commanding Officer, U.S. Naval Dental Center, Okinawa, Japan
4 | Commanding Officer, Naval Dental Center, Camp Pendleton, CA
4 | Commanding Officer, Naval Medical Research Center, Silver Spring, MD
5 | Commanding Officer, U.S. Naval Medical Research Unit-2, Asia, Singapore
5 | Commanding Officer, U.S. Naval Medical Research Unit No. 3, Cairo, Arab Republic of Egypt (Officer in Charge, NAMRU-3 Detachment Ghana)
5 | Commanding Officer, U.S. Naval Medical Research Center Unit No. 6, Lima, Peru
5 | Commanding Officer, U.S. Naval Medical Research Unit San Antonio, TX
5 | Commanding Officer, U.S. Naval Medical Research Unit Dayton, OH
5 | Commanding Officer, Naval Submarine Medical Research Laboratory, New London, Groton, CT
Echelon  Chain of Command

5  Commanding Officer, Naval Health Research Center, San Diego, CA
   (Officer in Charge, Naval Health Research Center Detachment, Naval Aerospace
   Medical Research Laboratory, Pensacola, FL)

3  Commander, Navy Medicine Education, Training, and Logistics Command,
   Fort Sam Houston, TX

4  Commanding Officer, Navy Medicine Professional Development Center,
   Bethesda, MD

4  Commanding Officer, Navy Medicine Operational Training Center, Pensacola, FL
   (Officer in Charge, Navy Medicine Operational Training Center Detachment,
   Naval Aerospace Medicine Institute, Pensacola, FL)
   (Officer in Charge, Navy Medicine Operational Training Center Detachment, Naval
   Undersea Medical Institute, Groton, CT)
   (Officer in Charge, Navy Medicine Operational Training Center Detachment, Surface
   Warfare Medicine Institute, San Diego, CA)
   (Officer in Charge, Navy Medicine Operational Training Center Detachment, Navy
   Expeditionary Medical Training Institute, Camp Pendleton, CA)
   (Officer in Charge, Navy Medicine Operational Training Center Detachment, Navy
   Special Operation Medicine Training Institute, Fort Bragg, NC)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval Survival
   Training Institute, Pensacola, FL)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Pensacola, FL)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Whidbey Island, WA)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Lemoore, CA)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Miramar, CA)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Patuxent River, MD)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Norfolk, VA)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Cherry Point, NC)
   (Officer in Charge, Naval Operational Medicine Institute Detachment, Naval
   Survival Training Institute, Aviation Survival Training Center, Jacksonville, FL)

5  Commanding Officer, Navy Medicine Training Support Center, Fort Sam
   Houston, TX
   (Officer in Charge, Navy Medicine Training Support Center Detachment, Navy
   Enlisted Training Element, San Diego, CA)
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<td>(Officer in Charge, Navy Medicine Training Support Center Detachment, Navy Enlisted Training Element, Portsmouth, VA)</td>
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<tr>
<td>4</td>
<td>Commanding Officer, Naval Medical Logistics Command, Fort Detrick, MD (Officer in Charge, Naval Medical Logistics Command Detachment Pirmasens, Germany)</td>
</tr>
<tr>
<td>5</td>
<td>Commanding Officer, Naval Ophthalmic Support and Training Activity, Yorktown, VA</td>
</tr>
<tr>
<td>5</td>
<td>Commanding Officer, Navy Expeditionary Medical Support Command, Williamsburg, VA</td>
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Bureau of Medicine and Surgery
Echelon 2 Command and Navy Medicine Echelon 3 Commands

M00 – Chief, BUMED
M09 – Deputy Chief, BUMED

Commander, Navy Medicine Education, Training, and Logistics Command
Commander, Navy Medicine East
Commander, Navy Medicine West