



DEPARTMENT OF THE NAVY
BUREAU OF MEDICINE AND SURGERY
7700 ARLINGTON BOULEVARD
FALLS CHURCH VA 22042

IN REPLY REFER TO
BUMEDINST 5450.184A
BUMED-N1
31 May 2023

BUMED INSTRUCTION 5450.184A

From: Chief, Bureau of Medicine and Surgery

Subj: MISSION, FUNCTIONS, AND TASKS OF NAVAL MEDICAL FORCES ATLANTIC
PORTSMOUTH, VIRGINIA

Ref: (a) OPNAVINST 1000.16L
(b) BUMEDINST 5450.174A
(c) OPNAVINST 5400.45A
(d) OPNAVINST 5450.215E
(e) BUPERSINST 1610.10F
(f) SECNAVINST 7000.27D
(g) BUMEDNOTE 5450 of 4 Aug 2022 (Canc: Aug 23)
(h) BUMEDINST 3000.1
(i) BUMED FALLS CHURCH VA 132124Z OCT 22
(j) CNO WASHINGTON DC 311524Z MAR 23
(k) OPNAVINST 3000.15A
(l) BUMEDINST 3500.3A
(m) Vision and Guidance for Ready Relevant Learning of August 2017 (NOTAL)
(n) BUMEDINST F3300.1B
(o) DoD Directive 5136.13 of 30 September 2013

Encl: (1) Functions and Tasks of Naval Medical Forces Atlantic

1. Purpose. To publish, per references (a) and (b), the mission, functions, and tasks of Naval Medical Forces Atlantic (NAVMEDFORLANT) Portsmouth, Virginia (VA) as established by references (c) through (o), including delegated authorities and administrative control (ADCON) responsibilities of NAVMEDFORLANT as a type commander (TYCOM) under the authority of Chief, Bureau of Medicine and Surgery (BUMED). This instruction is a complete revision and should be read in its entirety.

2. Cancellation. BUMEDINST 5450.184.

3. Scope and Applicability. This instruction applies to all Department of the Navy military units and personnel, Active and Reserve Component, assigned to NAVMEDFORLANT under the authority of Chief, BUMED.

4. Mission. To organize, man, train, equip, maintain, sustain, certify, and provide Expeditionary Medicine (EXMED) forces in support of full-spectrum naval, joint, and combined operations in the right composition, at the right time, and in the right place. With support from

and in coordination with Naval Medical Forces Pacific (NAVMEDFORPAC), serve as functional lead TYCOM for materiel, maintenance, and sustainment for operational capabilities, for identifying specific units or detachments to fulfill global force management (GFM) requirements, and for public health. Provide active and integrated reserve component forces in response to contingency operations, full scale war, or other national emergencies.

5. Responsibility and Authority of Chief, BUMED. Chief, BUMED, (serving also as the Surgeon General of the Navy), as the immediate superior in command of NAVMEDFORLANT, will:

- a. Retain all authority, responsibility, and accountability as assigned by references (c) and (d).
- b. Submit regular Fitness Report on Commander, NAVMEDFORLANT, per reference (e).
- c. Retain echelon 2 authority over budget submitting office (BSO) 18 funds, per reference (f). Provide program manager oversight of BSO-18 funds as executed by NAVMEDFORLANT.
- d. Retain echelon 2 authority over personnel within NAVMEDFORLANT activities and provide program manager oversight of NAVMEDFORLANT personnel.
- e. Retain echelon 2 responsibility for the sound warfighting readiness condition of NAVMEDFORLANT forces that are properly manned and equipped throughout the training, operational, and maintenance cycles of the Optimized Fleet Response Plan, per references (g) and (h).

6. Responsibility and Authority of NAVMEDFORLANT

- a. Per references (g) and (i), Chief, BUMED delegates to NAVMEDFORLANT authority to organize, man, train, equip, maintain, sustain, and certify assigned EXMED forces and shore activities to generate required levels of current and future readiness.
- b. NAVMEDFORLANT will provide echelon 3 ADCON chain of command authority, responsibility, and accountability for all NAVMEDFORLANT forces.
- c. Chief, BUMED assigns NAVMEDFORLANT responsibility to serve as the functional lead (supported) medical TYCOM for matters pertaining to materiel, maintenance, and sustainment for operational capabilities, representing assigned expeditionary medical capabilities in the Fleet Logistics Warfare Improvement Program (WIP), for identifying specific units or detachments to fulfill GFM requirements, and for public health, per references (i) and (j) as further specified in enclosure (1).

d. Chief, BUMED delegates to NAVMEDFORLANT budgetary authority and responsibility per reference (f) for assigned forces; military, civilian, and contractor personnel; infrastructure; and budget. NAVMEDFORLANT will coordinate with Chief, BUMED the execution of BSO-18 funds for NAVMEDFORLANT.

7. Status and Command Relationships. NAVMEDFORLANT Portsmouth, VA is an echelon 3 shore-based activity in an active (fully operational) status under a commander.

a. Command

Commander
Naval Medical Forces Atlantic
620 John Paul Jones Circle
Portsmouth, VA 23708-5000

(SNDL: FH3 (UIC: 68908))
(PLA: NAVMEDFORLANT PORTSMOUTH VA)
(Activity Code: 4165-200)

b. ADCON relationship is, per reference (c):

- (1) Echelon 1: Chief of Naval Operations
- (2) Echelon 2: Chief, BUMED
- (3) Echelon 3: Commander, NAVMEDFORLANT Portsmouth, VA

c. Area Coordination:

- (1) Commander, Navy Region Mid-Atlantic
- (2) Commander, Navy Region Southeast
- (3) Commander, Navy Region Europe, Africa, and Central
- (4) Commandant, Naval District Washington
- (5) Directors, Defense Health Agency (DHA) subordinate activities within the NAVMEDFORLANT geographic area.

8. Command Relationships

a. NAVMEDFORLANT is immediate superior in command and has ADCON of assigned echelon 4 activities and their subordinates as listed in subparagraphs 8a(1) through 8a(21), per reference (c):

(1) Navy Medicine Readiness and Training Command (NAVMEDREADTRNCMD)
Portsmouth, VA

(2) NAVMEDREADTRNCMD Pensacola, FL

(3) NAVMEDREADTRNCMD Jacksonville, FL

(4) NAVMEDREADTRNCMD Corpus Christi, TX

(5) NAVMEDREADTRNCMD Beaufort, SC

(6) NAVMEDREADTRNCMD Charleston, SC

(7) NAVMEDREADTRNCMD Cherry Point, NC

(8) NAVMEDREADTRNCMD Camp Lejeune, NC

(9) NAVMEDREADTRNCMD Great Lakes, IL

(10) NAVMEDREADTRNCMD New England Newport, RI

(11) NAVMEDREADTRNCMD Patuxent River, MD

(12) NAVMEDREADTRNCMD Quantico, VA

(13) NAVMEDREADTRNCMD Annapolis, MD

(14) U.S. NAVMEDREADTRNCMD Naples, Italy

(15) U.S. NAVMEDREADTRNCMD Sigonella, Italy

(16) U.S. NAVMEDREADTRNCMD Guantanamo Bay, Cuba

(17) U.S. NAVMEDREADTRNCMD Rota, Spain

(18) NAVMEDREADTRNCMD Bethesda, MD

(19) NAVMEDREADTRNCMD Fort Belvoir, VA

(20) Navy and Marine Corps Public Health Center Portsmouth, VA

(21) Naval Medical Readiness Logistics Command Williamsburg, VA

b. Operational Control: Operational control of assigned NAVMEDFORLANT forces will be determined via the Navy GFM process in response to requests for forces and requests for support.

c. Other Relationships:

(1) Collaborate with DHA subordinate activities in the NAVMEDFORLANT geographic area to ensure support for medical readiness of Department of the Navy (DON) forces and the readiness of DON medical personnel.

(2) Per references (i) and (j), NAVMEDFORLANT is designated as the supported TYCOM for echelon 3 efforts pertaining to materiel, maintenance, and sustainment for expeditionary medical capabilities, expeditionary medical capabilities representation in the Fleet Logistics WIP, for identifying specific units or detachments to fulfill GFM requirements, and for public health. NAVMEDFORLANT is designated as the supporting TYCOM for NAVMEDFORPAC echelon 3 efforts pertaining to unit training and medical research and development.

9. Action. In accomplishing the assigned mission, Commander, NAVMEDFORLANT must ensure performance of the functions in enclosure (1). Send recommended changes via the chain of command to Chief, BUMED per references (a) and (b).

10. Records Management

a. Records created as a result of this instruction, regardless of format or media, must be maintained and dispositioned per the records disposition schedules located on the DON Directorate for Administration, Logistics, and Operations, Directives and Records Management Division portal page at <https://portal.secnav.navy.mil/orgs/DUSNM/DONAA/DRM/Records-and-Information-Management/Approved%20Record%20Schedules/Forms/AllItems.aspx>.

b. For questions concerning the management of records related to this instruction or the records disposition schedules, please contact the local records manager or the DON Directorate for Administration, Logistics, and Operations, Directives and Records Management Division program office.

11. Review and Effective Date. Per OPNAVINST 5215.17A, Director, Manpower and Personnel (BUMED-N1) will review this instruction annually around the anniversary of its issuance date to ensure applicability, currency, and consistency with Federal, Department of Defense (DoD), Secretary of the Navy, and Navy policy and statutory authority using OPNAV 5215/40 Review of Instruction. This instruction will be in effect for 10 years, unless revised or cancelled in the interim, and will be reissued by the 10-year anniversary date if it is still required, unless it meets one of the exceptions in OPNAVINST 5215.17A, paragraph 9. If the instruction is no longer required, it will be processed for cancellation as soon as the need for cancellation is known, following the guidance in OPNAV Manual 5215.1 of May 2016.

12. Information Management Control. Reports required in paragraphs 5b, enclosure (1) subparagraphs 2c(3), 2c(9), and 2c(10) of this instruction are exempt from reports control per Secretary of the Navy Manual 5214.1 of December 2005, part IV, subparagraph 7k.



D. K. VIA
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Releasability and distribution:

This instruction is cleared for public release and is available electronically only via the Navy Medicine Web site, <https://www.med.navy.mil/Directives/>

FUNCTIONS AND TASKS OF NAVAL MEDICAL FORCES ATLANTIC

1. NAVMEDFORLANT Functions. NAVMEDFORLANT staff will execute their functions and tasks to support Chief, BUMED in meeting naval warfighting readiness requirements. Serve as a Naval Medical Forces (NAVMEDFOR) TYCOM in coordination with Commander, U.S. Fleet Forces Command (COMUSFLTFORCOM) and subordinate activities as appropriate. In coordination with NAVMEDFORPAC, serve as functional lead (supported) TYCOM for materiel, maintenance, and sustainment for operational capabilities, representing expeditionary medical capabilities in the Fleet Logistics WIP, for identifying specific units or detachments to fulfill GFM requirements, and for public health. To execute the Surgeon General of the Navy's responsibilities at the individual and unit level; organize, man, train, equip, maintain, sustain, and certify NAVMEDFORLANT units and fleet augmentation forces; develop and submit NAVMEDFORLANT programming and budget recommendations for BSO-18; and execute NAVMEDFORLANT readiness and personnel accounts to generate required levels of current and future EXMED warfighting readiness to support unit operational assignment under combatant commanders (CCDR), Navy and Marine Corps component commanders, and numbered fleet commanders.

2. NAVMEDFORLANT Tasks. For all tasks, NAVMEDFORLANT will issue a standard organization and regulations manual to provide additional details and responsibilities, delineated by N-code. NAVMEDFORLANT will be responsible for the tasks listed in subparagraphs 2(a) through 2(e):

a. Serve as a NAVMEDFOR TYCOM for Chief, BUMED (serving also as the Surgeon General of the Navy) to organize, man, train, equip, maintain, sustain, and provide basic certification per references (h) and (k), as well as coordinate for integrated and advanced certification of assigned EXMED forces, fleet augmentation forces, and shore activities to generate required levels of current and future readiness. This occurs in coordination with NAVMEDFORPAC, COMUSFLTFORCOM, COMPACFLT, their respective TYCOMs, and Commander, U.S. Naval Forces Europe, Commander, U.S. Naval Forces Africa.

(1) As functional lead TYCOM for operational capabilities materiel, maintenance, and sustainment, representing expeditionary medical capabilities in the Fleet Logistics WIP, for identifying specific units or detachments to fulfill GFM requirements, and for public health, coordinate with NAVMEDFORPAC to:

(a) Utilize public health assets to evaluate and assist in the development of education activities related to occupational health in the Navy and Marine Corps.

(b) Provide guidance on current force maintenance and logistical capabilities and activities. Evaluate and provide consolidated NAVMEDFOR input to Chief, BUMED on all potential maintenance, material, or logistics resource requirements.

(c) Support and monitor the development and implementation of lifecycle maintenance policies of new medical capabilities that require associated acquisition authority.

(d) Assess and mitigate warfighting capability gaps and overmatches in support of CDR operational requirements. Advise on vulnerabilities that have a critical impact on NAVMEDFORLANT's ability to man, train, equip, maintain, sustain, and certify ready medical forces.

(e) Identify and provide units or detachments to fulfill GFM requirements predetermined supportable by BUMED through the existing GFM process.

(2) Operate a Maritime Operations Center to support BUMED and the fleet in generating and providing medical forces for employment in support of CDR assigned missions across the range of military operations.

(3) Assist BUMED, subordinate commands, operational forces, and medical units in clarifying and supporting compliance with professional standards, guidelines, and program requirements for the delivery of operational medicine and planning future program requirements.

(4) Manage and monitor EXMED requirements in support of TYCOMs, medical partnerships, collaborative bodies, and applicable warfighting development centers. Be prepared to support concept development of operations, doctrine, and transformation for employment of naval medical forces and mission-essential task-based capabilities.

(5) Execute Chief, BUMED training requirements, policies, and programs in support of fleet operational readiness and operation plan requirements. Advise NAVMEDFORPAC on adequacy of training programs, facilities, and ranges.

(6) Train and recommend for certification subordinate EXMED forces to safely and effectively conduct maritime, joint, and combined task force operations in support of CDR requirements.

(7) Implement, coordinate, and administer the Navy Medicine Lessons Learned Program, per reference (1) for NAVMEDFORLANT.

(8) Oversee readiness-related clinical requirements and provide medical subject matter expertise for fleet training exercises.

(9) Manage force medical readiness in compliance with the Disability Evaluation System, limited duty, separation for conditions not amounting to a disability, service treatment records, and medical readiness impacting operational assignments.

(10) Provide administrative oversight and professional and technical assistance for the effective and efficient management of military and administrative operations consistent with the strategic plan for NAVMEDFORLANT and subordinate commands, to include special assistants (i.e., public affairs, judge advocate general, command religious programs, command career counselor).

(11) Prioritize and manage naval medical forces personnel to provide combat ready units for Navy Component Command and CCDR taskings.

(12) Manage manpower change requests to BUMED for reprogramming, recapitalization, and outsourcing and insourcing of billet requirements and authorizations (active and Reserve military, civilian personnel, and contractors) for all assigned activities.

(13) Manage and monitor total force policies and programs affecting active and Reserve military personnel, and DON civilian personnel in support of medical and dental fleet readiness. Ensure that the force generation of Navy medical personnel is sustainable, certification-ready, aligned with the current fleet structure, and able to support operational demands.

(14) Support NAVMEDFORPAC, functional lead TYCOM for unit training and medical research, to:

(a) Per reference (m), develop ready relevant learning individual training requirements (including unit and specialty-specific knowledge, skills, and abilities), and conduct readiness assessments supporting individual training production, validation, and sustainment. Develop ready relevant learning individual training requirements that ensure Sailors receive the right training, at the right time, in the right way so they are ready to operate their equipment at the extreme technical end of its capability to win the high-end fight. Reference (m) is available at: <https://www.netc.navy.mil/Portals/46/RRL/doc/Vision-and-Guidance.pdf>.

(b) Provide training policy, guidance, and coordination with organizations responsible for force generation of assigned EXMED capabilities. Serve as the subject matter expert in training at the individual, unit, and organizational level while evaluating existing and emerging training requirements for active and Reserve Components.

(c) Develop annual prioritized list of Navy-specific Medical Research and Development requirements for coordination with Medical Information and Research and Development (BUMED-N2), outlining priorities for research funding.

b. Execute Command and Control of Active and Reserve component subordinate commands.

(1) As functional lead TYCOM for operational capabilities materiel, maintenance, and sustainment, representing EXMED capabilities in the Fleet Logistics WIP, for identifying specific units or detachments to fulfill GFM requirements, and for public health, coordinate with NAVMEDFORPAC to:

(a) Provide operational logistics guidance and oversight of acquisitions, contracting, equipment repair, medical equipment inventory, and supply chain management.

(b) Advise on all safety, industrial hygiene, occupational medicine, occupational audiology, hearing conservation, environmental health, and preventive medicine issues. Provide public health oversight, support, and expertise to subordinate commands and to COMUSFLTFORCOM. Coordinate and facilitate safety and occupational health work products and formal correspondence.

(2) Serve as liaison with Commander, Navy Installations Command regions, Marine Corps Installations Command regions, and DHA subordinate activities in the NAVMED-FORLANT geographic area for facility management efforts.

(3) Implement and maintain healthcare directives and publications in operational and installation-specific BUMED activities separate from medical treatment facility (MTF) clinical and healthcare services, and business operations.

(4) Collaborate with BUMED, Navy and Marine Corps component commands, and TYCOMs to support medical training requirements, plans, and policy recommendations to generate ready medical forces at the team, unit, and group level, in alignment with fleet training continuum operations.

(5) Develop anti-terrorism and force protection standards, policies, programs, and training within NAVMEDFORLANT activities, per reference (n). Establish additional anti-terrorism and force protection measures commensurate with an echelon 3 command that may be required to safeguard personnel and property.

(6) Direct budget formulation and execution within the controls and resource constraints provided from BUMED for management and redistribution to subordinate commands. Administer and execute financial management policies in coordination with BUMED and DHA, as required.

(7) Maintain oversight of communications, planning, policy directives, and instructions on cybersecurity and emerging information technology solutions in support of operational medical forces and mission requirements. In coordination with NAVMEDFORPAC (supported), develop and assist with the execution of NAVMEDFORLANT communications training requirements and programs in support of operational readiness requirements.

(8) Provide technical expertise as subject matter expert in the deployment, operation, and training of network communication capabilities employed across the force. Provide technical direction and lead projects or studies to upgrade and modify video, voice, and data communications equipment and systems. Provide network and systems management support to ensure end-user and organizational information systems' service requirements are satisfied. Ensure information assurance security, operational, and maintenance support of NAVMEDFORLANT's unclassified and classified networks and multi-point video teleconferencing bridge.

(9) Conduct and support inspections of operational and installation-specific BUMED activities separate from the MTF. Provide medical inspection assistance to commanders within Navy and Marine Corps operational units upon request.

(10) Assist Chief, BUMED in the planning, analyzing, and monitoring of active duty and Reserve component manpower assets for those NAVMEDREADTRNCMD and assigned EXMED units under the ADCON of NAVMEDFORLANT. Provide guidance to subordinate commands on the implementation of manpower directives to ensure compliance and consistency. Ensure the effective and efficient execution of subordinate activities' missions, functions, and tasks.

c. Deliver ready medical forces in support of operational fleet requirements.

(1) Direct, manage, and support the deployable flag officer-led EXMED commander battle staff to command and control EXMED forces in support of the CCDR and Navy Component Command.

(2) Coordinate with Chief, BUMED and echelon 4 commands to develop annual and emergent inputs to the global force management allocation plan (GFMAP).

(3) Per BUMED approved requirements, develop time phased force deployment data (TPFDD) to meet GFMAP requirements. Utilize the Joint Operation Planning and Execution System (JOPES) to create records, validate TPFDDs, schedule, execute, track, and report on all NAVMEDFORLANT unit movements, in support of operations, exercises, and training.

(4) Advise Chief, BUMED on the ability of NAVMEDFORLANT units to execute their respective Optimized Fleet Response Plan and balance unit availability, dwell, and operational tempo to meet mission requirements, in coordination with DHA, with full consideration of family readiness issues.

(5) Monitor Defense Readiness Reporting System-Strategic (DRRS-S) to inform Chief, BUMED of any action, manning shortage, maintenance casualty, training deficiency, or mobility complication that results in potential delay or cancellation to a deployment, or an inability to meet the latest arrival date specified in the GFMAP.

(6) Facilitate access to Navy Reserve assets by incorporating reservists into operational plans and missions accordingly while accounting for time-phased force deployment data.

(7) Provide support in all matters relating to NAVMEDFORLANT operational readiness, force structure, and infrastructure requirements. Coordinate the integration of requirements for expeditionary medical capabilities to include manpower, training, equipment, maintenance, and resources via BUMED, COMUSFLTFORCOM, and COMPACFLT WIP for submission into the Navy's planning, programming, budgeting, and execution process.

(8) Coordinate with NAVMEDFORPAC to develop, manage, direct, and supervise operational medical training provided to BSO-18 assigned EXMED units and fleet and Marine Corps augmentation personnel.

(9) Coordinate deployment and redeployment of assigned forces in connection with GFM taskings and exercises. Monitor and report to BUMED the employability, deployability, dwell, and operational tempo of NAVMEDFORLANT forces to meet operational requirements through the Expeditionary Medicine Platform Augmentation Readiness Training System.

(10) Plan and execute operational readiness exercises and make certification recommendations to the certifying authority for assigned EXMED forces. Monitor and report key metrics to enable assessment of BUMED mission performance and inform strategic planning and assessment processes through DRRS-S.

d. Provide technical expertise in the areas of logistics and public health.

(1) Serve as principal advisor on all safety, industrial hygiene, occupational medicine, occupational audiology, hearing conservation, environmental health, and preventive medicine issues. Provide enterprise public health oversight, support, and expertise. Coordinate and facilitate safety and occupational health work products and formal correspondence.

(2) Provide, coordinate, and execute health care services acquisition and contracting for all BUMED activities; direct, manage, and control logistics support systems under BUMED during peacetime and contingency conditions.

(3) Provide centralized management, planning, and control of all resources necessary to design, procure, and maintain life cycle management of all assigned expeditionary medical capabilities, in coordination with appropriate Systems Commands and Program Management Offices.

(4) Provide expertise to ensure mission readiness through disease prevention and health promotion in support of the fleet and operational forces.

e. Advise Chief, BUMED to ensure DHA supports the medical readiness of DON Service members and the readiness of DON medical personnel in the NAVMEDFORLANT geographic area, per section 1073c of Title 10, U.S. Code and reference (o).

(1) Advise Chief, BUMED on military health readiness requirements and the safety of DON Service members.

(2) Communicate to Chief, BUMED responsibilities of MTFs to support the operational commands on installations where MTFs are located.

(3) Communicate Service-specific readiness requirements and requests relating to enterprise activities and functions to Chief, BUMED.

(4) Coordinate on matters regarding Service military personnel pertaining to provision of military personnel and authorized resources to include healthcare operations, military health readiness requirements, and force health protection of Service members.

(5) Coordinate with BUMED and DHA subordinate activities in the NAVMEDFORLANT geographic area to ensure NAVMEDREADTRNCMD staffing supports readiness requirements for Service members and healthcare personnel.